

**TOWNSHIP OF WOOLWICH**  
**YEAR-TO-DATE FINANCIAL STATEMENT**  
**June 30, 2021**

	2021 BUDGET	2021 ACTUAL	% VARIANCE	2020 ACTUAL
<b>TOWNSHIP OPERATING BUDGET</b>				
<b>Office of the Chief Administrator</b>				
Administration	362,294	166,754	53.97%	207,985
Total Expense	362,294	166,754	53.97%	207,985
Administration	78,300	22,384	71.41%	16,656
Total Revenue	78,300	22,384	71.41%	16,656
<b>Net - Operating</b>	<b>283,994</b>	<b>144,370</b>	<b>49.16%</b>	<b>191,329</b>
<b>Corporate Services</b>				
Grants	45,656	50,531	-10.68%	49,507
Clerk's Division	466,158	246,495	47.12%	209,142
Information Technology (IT) Services	502,311	326,853	34.93%	287,181
Enforcement	283,691	149,112	47.44%	121,729
Crossing Guards	53,554	14,405	73.10%	17,791
Human Resources	148,264	56,902	61.62%	42,838
Corporate Overhead	173,285	84,980	50.96%	87,016
Total Expense	1,672,920	929,278	44.45%	815,204
Grants	-	6,000	0.00%	-
Clerk's Division	63,100	19,114	69.71%	10,936
Information Technology (IT) Services	4,000	1,776	55.59%	850
Enforcement	57,700	42,517	26.31%	39,241
Crossing Guards	-	-	0.00%	-
Human Resources	-	-	0.00%	-
Corporate Overhead	580,400	290,645	49.92%	318,860
Total Revenue	705,200	360,052	48.94%	369,887
<b>Net - Operating</b>	<b>967,720</b>	<b>569,226</b>	<b>41.18%</b>	<b>445,317</b>
<b>Council/Committee</b>				
Council/Committee	256,848	109,686	57.30%	114,014
Total Expense	256,848	109,686	57.30%	114,014
Council/Committee	50,000	15,847	68.31%	16,068
Total Revenue	50,000	15,847	68.31%	16,068
<b>Net - Operating</b>	<b>206,848</b>	<b>93,840</b>	<b>54.63%</b>	<b>97,946</b>

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	2021 BUDGET	2021 ACTUAL	% VARIANCE	2020 ACTUAL
<b>Development Services</b>				
Planning Operations	842,587	320,993	61.90%	323,472
Committee of Adjustment	47,684	22,023	53.82%	19,164
Building Enforcement	709,541	384,921	45.75%	308,307
Bill 124 Transfer		(92,071)		(55,502)
Development Engineering	464,476	180,364	61.17%	444,628
Economic Initiatives	211,243	138,491	34.44%	92,948
Tourism & Marketing	74,003	12,035	83.74%	12,566
Total Expense	2,349,534	966,755	58.85%	1,145,583
Planning Operations	376,100	274,038	27.14%	95,009
Committee of Adjustment	48,000	44,300	7.71%	26,455
Building Enforcement	950,181	464,048	51.16%	378,344
Development Engineering	464,476	180,364	61.17%	444,628
Economic Initiatives	27,950	54,803	-96.07%	-
Tourism & Marketing	52,000	2,035	96.09%	-
Total Revenue	1,918,707	1,019,587	46.86%	944,436
<b>Net - Operating</b>	<b>430,828</b>	<b>(52,832)</b>	<b>112.26%</b>	<b>201,147</b>
<b>Financial Services</b>				
Management and Budget	2,022,821	838,079	58.57%	937,571
Accounting Division	265,846	135,633	48.98%	119,718
Revenue Division	337,566	204,766	39.34%	184,110
Total Expense	2,626,233	1,178,478	55.13%	1,241,399
Management and Budget	1,406,243	401,986	71.41%	634,903
Accounting Division	-	-	0.00%	-
Revenue Division	916,000	440,344	51.93%	250,384
Total Revenue	2,322,243	842,329	63.73%	885,287
<b>Net - Operating</b>	<b>303,990</b>	<b>336,148</b>	<b>-10.58%</b>	<b>356,112</b>
<b>Fire Services</b>				
Administration	1,157,846	539,490	53.41%	484,596
Fire Prevention & Education	54,000	14,427	73.28%	17,690
Breslau Fire Station	113,313	65,303	42.37%	65,799
Conestogo Fire Station	144,697	79,114	45.32%	56,360
Elmira Fire Station	216,972	126,766	41.58%	121,768
Floradale Fire Station	123,405	66,249	46.32%	54,065
Maryhill Fire Station	140,053	78,016	44.30%	66,923
St. Jacobs Fire Station	180,337	101,503	43.71%	97,574
Total Expense	2,130,623	1,070,867	49.74%	964,775
Administration	146,200	67,758	53.65%	91,467
Fire Prevention & Education	-	-	0.00%	518
Breslau Fire Station	5,800	-	100.00%	-
Conestogo Fire Station	-	-	0.00%	-
Elmira Fire Station	-	-	0.00%	-
Floradale Fire Station	-	-	0.00%	-
Maryhill Fire Station	-	-	0.00%	-
St. Jacobs Fire Station	-	-	0.00%	-
Total Revenue	152,000	67,758	55.42%	91,985
<b>Net - Operating</b>	<b>1,978,623</b>	<b>1,003,109</b>	<b>49.30%</b>	<b>872,790</b>

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	2021 BUDGET	2021 ACTUAL	% VARIANCE	2020 ACTUAL
<b>Infrastructure Services</b>				
Engineering Administration	865,098	505,355	41.58%	426,984
Bridges	120,900	48,860	59.59%	33,844
Roadside Maintenance	574,600	78,425	86.35%	84,416
Hardtop Maintenance	846,670	67,957	91.97%	254,100
Loosetop Maintenance	752,600	242,899	67.73%	273,282
Winter Control	722,800	563,808	22.00%	535,902
Safety	124,710	40,045	67.89%	26,423
Boundary Road Maintenance	20,000	-	100.00%	9,250
Parking Lots	133,500	99,123	25.75%	99,447
Street Lights	209,000	87,654	58.06%	66,482
Sidewalks (Ward 1)	145,900	127,948	12.30%	116,090
Total Expense	4,515,778	1,862,074	58.77%	1,926,219
Engineering Administration	62,813	29,180	53.55%	20,196
Bridges	26,000	-	100.00%	-
Roadside Maintenance	65,500	289	99.56%	-
Hardtop Maintenance	171,870	-	100.00%	-
Loosetop Maintenance	70,000	20,000	71.43%	-
Winter Control	-	-	0.00%	-
Safety	-	-	0.00%	-
Boundary Road Maintenance	-	-	0.00%	-
Parking Lots	-	-	0.00%	-
Street Lights	-	-	0.00%	-
Sidewalks (Ward 1)	145,900	127,948	12.30%	116,090
Total Revenue	542,083	177,417	67.27%	136,286
<b>Net - Operating</b>	<b>3,973,695</b>	<b>1,684,658</b>	<b>57.60%</b>	<b>1,789,933</b>
<b>Recreation &amp; Community Services</b>				
Cemeteries	86,929	33,009	62.03%	31,045
General Administration	704,609	221,795	68.52%	276,054
St Jacobs Arena	391,585	158,401	59.55%	151,647
Woolwich Memorial Centre	2,382,091	848,501	64.38%	1,064,293
Parks	977,358	384,655	60.64%	341,747
Recreation Associations	341,434	133,853	60.80%	141,077
Recreation Programs & Community Development	25,921	5,091	80.36%	3,289
Day Camps	72,995	9,345	87.20%	4,970
Libraries	44,677	9,754	78.17%	11,361
Other Township Owned Facilities	98,764	31,505	68.10%	34,318
Administration Building	211,061	71,917	65.93%	83,592
Total Expense	5,337,424	1,907,826	64.26%	2,143,393
Cemeteries	77,500	28,687	62.98%	25,130
General Administration	449,852	407,777	9.35%	27,062
St Jacobs Arena	240,810	53,428	77.81%	102,271
Woolwich Memorial Centre	1,043,580	81,354	92.20%	428,849
Parks	281,450	37,047	86.84%	15,421
Recreation Associations	162,330	4,250	97.38%	31,959
Recreation Programs & Community Development	11,000	1,000	90.91%	1,500
Day Camps	92,000	1,720	98.13%	(44)
Libraries	20,000	-	100.00%	-
Other Township Owned Facilities	136,725	50,821	62.83%	57,498
Administration Building	211,061	93,534	55.68%	106,407
Total Revenue	2,726,308	759,619	72.14%	796,051
<b>Net - Operating</b>	<b>2,611,116</b>	<b>1,148,208</b>	<b>56.03%</b>	<b>1,347,341</b>
<b>NET - TOWNSHIP OPERATING</b>	<b>10,756,813</b>	<b>4,926,725</b>	<b>54.20%</b>	<b>5,301,915</b>
	surplus	(451,682)	50.00%	\$5,378,406

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	2021 BUDGET	2021 ACTUAL	% VARIANCE	2020 ACTUAL
<b>TOWNSHIP UTILITY BUDGET</b>				
<b>Wastewater Services</b>				
Wastewater Mains	179,000	51,507	71.22%	30,791
Pumping Stations	95,650	43,932	54.07%	35,354
Billing and Collecting	241,454	34,619	85.66%	101,215
Administrative Overhead	688,836	314,006	54.41%	262,829
Other System Costs b)	2,950,275	1,357,693	53.98%	1,600,638
Total Expense	4,155,215	1,801,758	56.64%	2,030,827
Revenue	278,415	53,728	80.70%	110,461
User Rate Revenue	3,876,800	1,967,870	49.24%	1,820,790
Total Revenue	4,155,215	2,021,597	51.35%	1,931,251
<b>Net - Operating</b>	<b>0</b>	<b>(219,840)</b>		<b>99,576</b>
<b>Water Services</b>				
Water Mains	457,200	246,496	46.09%	140,429
Water Service	53,000	2,546	95.20%	33,928
Meters	285,300	66,774	76.60%	107,550
Hydrants	64,000	5,747	91.02%	5,107
Billing and Collecting	75,262	32,734	56.51%	29,459
Administrative Overhead	702,191	321,154	54.26%	320,666
Other System Costs b)	2,876,402	1,515,647	47.31%	1,438,314
Total Expense	4,513,355	2,191,099	51.45%	2,075,452
Revenue	578,030	172,986	70.07%	134,396
User Rate Revenue	3,935,325	2,017,072	48.74%	1,921,751
Total Revenue	4,513,355	2,190,058	51.48%	2,056,147
<b>Net - Operating</b>	<b>0</b>	<b>1,041</b>		<b>19,306</b>

Note:

a) Excludes service charge revenues and transfers

b) Includes a Regional Water/Wastewater billing accrual for Current Month

# Township of Woolwich

## June, 2021

### PROGRAM: TOWNSHIP CAPITAL BUDGET

	2021 BUDGET	2021 ACTUAL	% VARIANCE
<b>Information Technology</b>			
Computer:			
Hardware, Misc. Equipment	106,000	48,603	41.19%
Software	57,000	13,731	75.91%
Digitizing/Scanning Documents Program	85,000	2,305	97.29%
Facility UPS Replacements	10,486		100.00%
Council Chambers AV Upgrade	100,000	101,683	-1.68%
TV Display Replacemenet - WMC	11,718		100.00%
Contribution to Reserve Fund	8,000		100.00%
<b>Total Expense</b>	<b>378,204</b>	<b>166,322</b>	<b>56.02%</b>

### Infrastrcture Services

Capital Paving Program	2,325,000	11,779	99.49%
Capital Bridge Expenditures	3,206,000	120,620	96.24%
Capital Streetlights	75,000		100.00%
Capital Sidewalk Repair/Replacement Program	133,800	5,129	96.17%
Bauman St. / College St. / Union St. Engineering	4,870,000	240,090	95.07%
Breslau Collector Road EA	70,000	3,248	95.36%
Breslau Wet Well Engineering	125,000	9,862	92.11%
Duke Street	115,000	47,275	58.89%
Flamingo / Grosebeak Reconstruction	71,000	113	99.84%
George St. / High St. Construction	125,000	8,167	93.47%
Glasgow St South Road Works	300,000	684	99.77%
Greenhouse Road	200,000	3,459	98.27%
Halter / Isley / Notre Dame Construction	115,000	5,281	95.41%
Hawkesville Road Reconstruction	0	4,356	
Industrial Drive	190,000	16,777	91.17%
Listowel Road Reconstruction	0	2,552	
Kressler Road	443,000	6,123	98.62%
North Sanitary Pumping Station	105,000	17,934	82.92%
Sanitary Lining	500,000		100.00%
Sanitary Upsizing - East Side Lands	135,000	4,690	96.53%
Sawmill Road - Bloomingdale	1,763,000	61,245	96.53%
Water/Wastewater Network and Growth Study	400,000	335	99.92%
Water/Young I&I	125,000	12,992	89.61%
William Street Construction	110,000	374	99.66%
Woolwich Street North	360,000	122	99.97%
<b>Total Expense</b>	<b>15,861,800</b>	<b>583,208</b>	<b>96.32%</b>

### Additional Comments (i.e. 2022 Carry Fwd Budget Requirements)

Ongoing, some dealys due to semiconductor shortage
Ongoing
Test scanning in progress, will start large volume scanning in Q3
Reviewing specs, plan to issue PO in Q3
Complete
Reviewing specs, plan to issue PO in Q3-Q4
Ongoing
Ongoing
Ongoing
Ongoing
Ongoing
Ongoing
Ongoing
Ongoing
Design Ongoing
Design Ongoing
Ongoing
Ongoing
Deferred until 2022
Design Ongoing
Complete
Design Ongoing
Complete - Region Project
Ongoing - Region Project
Design Ongoing
Possible start later in 2021
Complete
Awaiting Tender - Region Project
Shift project to DS
Design Ongoing
Complete
Starting in September

# Township of Woolwich

## June, 2021

### PROGRAM: TOWNSHIP CAPITAL BUDGET

	2021 BUDGET	2021 ACTUAL	% VARIANCE	Additional Comments (i.e. 2022 Carry Fwd Budget Requirements)
<b>Fire Services</b>				
Air Pack Upgrades	382,000	340,394	10.89%	Complete
Fire Fighting Gear - Replacement	35,000		100.00%	Ordered, waiting on delivery
Auto Ex Equipment	6,000		100.00%	Complete, awaiting invoice
SCBA Spare Bottles	50,000	75,165	-50.33%	Complete
<b>Total Expense</b>	<b>473,000</b>	<b>415,559</b>	<b>12.14%</b>	
<b>Recreation &amp; Community Services</b>				
Bolender Park Erosion Mitigation	50,000		100.00%	Removed from workplan; did not receive grant funding
Breslau Tennis Court Resurface	35,000	6,869	80.37%	Complete
Conestoga Picnic Shelter	50,000	43,220	13.56%	Complete
Conestoga Playground Replacement	65,000	-	100.00%	In progress, scheduled for completion August 2021
Gibson Park Accessible Washroom	200,000		100.00%	In progress, scheduled for completion August 2021
Hopewell Playground replacement	90,000	14,090	84.34%	In progress, scheduled for completion August 2021
Playground Renewal/Trail Development	30,000	3,663	87.79%	Projects in progress
Snyder Park Tennis Court	20,000		100.00%	Completed
Sportsfield Bleacher /Fencing repairs	25,000		100.00%	Projects in progress
Lion's Park - Tower Foundation	90,000	9,306	89.66%	Completed
Trail/ Bridge Replacement	25,000		100.00%	In progress
Walter Bean Trail Development	90,000	1,093	98.79%	Trail development in progress
<b>Total Expense</b>	<b>770,000</b>	<b>78,241</b>	<b>89.84%</b>	

# Township of Woolwich

## June, 2021

### PROGRAM: TOWNSHIP CAPITAL BUDGET

	2021 BUDGET	2021 ACTUAL	% VARIANCE	Additional Comments (i.e. 2022 Carry Fwd Budget Requirements)
<b>Township Equipment Replacement</b>				
<b>Public Works Rolling Stock</b>				
E003 - 2011 Dodge Ram	47,500	47,330	0.36%	Purchased
E004 - 2011 Case 621E Loader	0	201,397		Purchased
E097 - 2009 GMC 2500 Utility Truck	73,000		100.00%	Purchased
NEW - Tractor (125 HP)	150,000		100.00%	Ongoing
NEW - Utility Crane Truck	120,000		100.00%	
E094 - Volvo Tandem Plow Truck	298,000		100.00%	Purchased
E006 - Tymco Regenerative Air Street Sweeper	390,000		100.00%	Purchased
E018 - 2019 Dodge 1500 (Replacement)	40,500	44,065	-8.80%	Purchased
<b>Sub Total</b>	<b>1,119,000</b>	<b>292,792</b>	<b>73.83%</b>	
<b>Fire Rolling Stock</b>				
2001 St Jacobs Pumper	660,000		100.00%	RFP awarded by Council
<b>Sub Total</b>	<b>660,000</b>	<b>0</b>	<b>100.00%</b>	
<b>Recreation Rolling Stock</b>				
2011 Chevy Silverado 3/4	50,000	63,312	-26.62%	Received
NEW Electric Vehicle for Parks/Trails	50,000	51,097	-2.19%	Received
2013 GMC Sierra	40,000		100.00%	PO issued, vehicle arriving in September 2021
NEW 2021 UTV (Utility Terrain Vehicle)	20,000	20,519	-2.59%	Received
<b>Sub Total</b>	<b>160,000</b>	<b>134,927</b>	<b>15.67%</b>	
<b>Total Expense</b>	<b>1,939,000</b>	<b>427,719</b>	<b>77.94%</b>	

# Township of Woolwich

## June, 2021

### PROGRAM: TOWNSHIP CAPITAL BUDGET

	2021 BUDGET	2021 ACTUAL	% VARIANCE	Additional Comments (i.e. 2022 Carry Fwd Budget Requirements)
<b>Maintenance-Replacement Facilities</b>				
<b>Recreation &amp; Community Service</b>				
<b>General Facilities &amp; Buildings</b>				
Accessibility Audit	35,000		100.00%	Projects in progress
Energy Management	90,000	4,000	95.56%	Complete
Electric Vehicle Charging Stations	70,000		100.00%	Deferred to 2022/2-2023
<b>Woolwich Memorial Centre</b>				
WMC Refrigeration Plant Improvements	150,000		100.00%	ICIP grant, engineering services fall 2021
Site Improvements, Concrete Repairs	50,000	795	98.41%	Projects in progress
<b>St Jacobs Arena</b>				
Parking Lot Replacement	300,000	7,032	97.66%	Complete
Roof Replacement	106,075	537	99.49%	Complete
HVAC Improvements	25,999		100.00%	Complete
<b>Bloomingtondale Recreation Centre</b>				
Parking Lot Paving	200,000		100.00%	Deferred
<b>Breslau Community Centre</b>				
Emergency Generator	100,000		100.00%	In Progress
<b>Lions Park</b>				
Washroom Accessibility Improvements	50,000		100.00%	In Progress
<b>Total Expenditures</b>	<b>1,177,074</b>	<b>12,364</b>	<b>98.95%</b>	
<b>Major Facilities</b>				
<b>Fire</b>				
Maryhill Fire Station Renovation	500,000	35,498	92.90%	Engineering Services completed, Tender issued fall 2021
Elmira Fire Station Improvements	100,000		100.00%	I progress, completion by November
Elmira Fire Station Roof Replacement	106,075	546	99.49%	completed, awaiting final invoices (ICIP covid recovery funding)
Conestogo Fire Station Roof/Window Replacement	45,000	546	98.79%	completed, awaiting final invoices (ICIP covid recovery funding)
<b>Engineering &amp; Planning</b>				
Public Works Facility (EA)	150,000	2,599	98.27%	RFP awarded by Council
Conesota Yard HVAC/LED Replacement	41,598		100.00%	In progress, engineering complete
<b>Total Expenditures</b>	<b>942,673</b>	<b>39,189</b>	<b>95.84%</b>	
<b>TOTAL CAPITAL EXPENDITURE</b>	<b>21,541,751</b>	<b>1,722,602</b>	<b>92.00%</b>	