Economic Initiatives       254,136       176,112       30         Tourism & Marketing       36,223       35,446       36         Total Expense       633,747       462,390       22         Administration       44,000       26,252       44         Economic Initiatives       23,000       8,783       66         Tourism & Marketing       5,462       15,647       -186         Total Revenue       72,462       50,682       34         Net - Operating       561,285       411,709       22         Corporate Services       521,354       387,399       24         Information Technology (IT) Services       521,354       387,399       24         Enforcement       319,632       250,733       22         Corporate Overhead       57,401       39,623       33         Human Resources       208,719       163,689       22         Corporate Overhead       185,722       137,458       24         Total Expense       1,834,712       1,384,971       22         Grants       2,844       0       100         Clerk's Division       65,150	.95%     263,163       .70%     173,888       .15%     33,093       .04%     470,144       .34%     48,260       .81%     2,165       .47%     16,729       .06%     67,154
Administration     343,388     250,832     24       Economic Initiatives     254,136     176,112     33       Tourism & Marketing     36,223     35,446     36       Total Expense     633,747     462,390     22       Administration     44,000     26,252     44       Economic Initiatives     23,000     8,783     66       Tourism & Marketing     5,462     15,647     -186       Total Revenue     72,462     50,682     33       Net - Operating     561,285     411,709     24       Corporate Services     63,227     63,767     -0       Clerk's Division     478,657     342,303     24       Information Technology (IT) Services     521,354     387,399     22       Enforcement     319,632     250,733     22       Corporate Overhead     185,722     13,649,71     24       Grants     2,844     0     100       Clerk's Division     65,150     41,048     33       Information Technology (IT) Services     500     0     100       Clerk's Division     65,150     41	.70%       173,888         .15%       33,093         .04%       470,144         .34%       48,260         .81%       2,165         .47%       16,729         .06%       67,154
Administration     343,388     250,832     24       Economic Initiatives     254,136     176,112     33       Tourism & Marketing     36,223     35,446     36       Total Expense     633,747     462,390     22       Administration     44,000     26,252     44       Economic Initiatives     23,000     8,783     66       Tourism & Marketing     5,462     15,647     -186       Total Revenue     72,462     50,682     33       Net - Operating     561,285     411,709     24       Corporate Services     63,227     63,767     -0       Clerk's Division     478,657     342,303     24       Information Technology (IT) Services     521,354     387,399     22       Enforcement     319,632     250,733     22       Corporate Overhead     185,722     13,649,71     24       Grants     2,844     0     100       Clerk's Division     65,150     41,048     33       Information Technology (IT) Services     500     0     100       Clerk's Division     65,150     41	.70%       173,888         .15%       33,093         .04%       470,144         .34%       48,260         .81%       2,165         .47%       16,729         .06%       67,154
Economic Initiatives       254,136       176,112       33         Tourism & Marketing       36,223       35,446       36         Total Expense       633,747       462,390       22         Administration       44,000       26,252       44         Economic Initiatives       23,000       8,783       66         Tourism & Marketing       5,462       15,647       -186         Total Revenue       72,462       50,682       34         Net - Operating       561,285       411,709       22         Corporate Services       521,354       387,399       24         Information Technology (IT) Services       521,354       387,399       24         Enforcement       319,632       250,733       22         Corporate Overhead       57,401       39,623       33         Human Resources       208,719       163,689       22         Corporate Overhead       185,722       137,458       24         Total Expense       1,834,712       1,384,971       22         Grants       2,844       0       100         Clerk's Division       65,150	.70%       173,888         .15%       33,093         .04%       470,144         .34%       48,260         .81%       2,165         .47%       16,729         .06%       67,154
Tourism & Marketing       36,223       35,446       32         Total Expense       633,747       462,390       2         Administration       44,000       26,252       44         Economic Initiatives       23,000       8,783       66         Tourism & Marketing       5,462       15,647       -186         Total Revenue       72,462       50,682       30         Net - Operating       561,285       411,709       26         Grants       63,227       63,767       -4         Clerk's Division       478,657       342,303       24         Information Technology (IT) Services       521,354       387,399       22         Enforcement       319,632       250,733       22         Corporate Overhead       57,401       39,623       33         Human Resources       208,719       163,689       22         Corporate Overhead       185,722       137,458       23         Grants       2,844       0       100         Clerk's Division       65,150       41,048       33         Information Technology (IT) Services       500       0 <td>15%       33,093         04%       470,144         .34%       48,260         .81%       2,165         .47%       16,729         .06%       67,154</td>	15%       33,093         04%       470,144         .34%       48,260         .81%       2,165         .47%       16,729         .06%       67,154
Administration     44,000     26,252     44       Economic Initiatives     23,000     8,783     66       Total Revenue     72,462     50,682     34       Net - Operating     561,285     411,709     24       Corporate Services       Grants     63,227     63,767     -4       Clerk's Division     478,657     342,303     22       Information Technology (IT) Services     521,354     387,399     24       Crossing Guards     57,401     39,632     250,733     22       Corporate Overhead     185,722     137,458     24       Total Expense     1,834,712     1,384,971     22       Grants     2,844     0     100       Clerk's Division     65,150     41,048     33       Information Technology (IT) Services     500     0     100       Clerk's Division     65,150     41,048     33       Information Technology (IT) Services     500     0     100       Enforcement     79,050     74,462     4       Crossing Guards     -     0     0     0 </td <td>.34% 48,260 .81% 2,165 .47% 16,729 .06% 67,154</td>	.34% 48,260 .81% 2,165 .47% 16,729 .06% 67,154
Economic Initiatives       23,000       8,783       6         Tourism & Marketing       5,462       15,647       -180         Total Revenue       72,462       50,682       30         Net - Operating       561,285       411,709       20         Corporate Services       63,227       63,767       -4         Clerk's Division       478,657       342,303       22         Information Technology (IT) Services       521,354       387,399       22         Enforcement       319,632       250,733       22         Corporate Overhead       185,722       137,458       24         Total Expense       1,834,712       1,384,971       24         Grants       2,844       0       100         Clerk's Division       65,150       41,048       33         Information Technology (IT) Services       500       0       100         Clerk's Division       65,150       41,048       33         Information Technology (IT) Services       500       0       100         Enforcement       79,050       74,462       4         Crossing Guards       -	.81% 2,165 .47% 16,729 .06% 67,154
Economic Initiatives       23,000       8,783       6         Tourism & Marketing       5,462       15,647       -180         Total Revenue       72,462       50,682       30         Net - Operating       561,285       411,709       20         Corporate Services       63,227       63,767       -4         Clerk's Division       478,657       342,303       22         Information Technology (IT) Services       521,354       387,399       22         Enforcement       319,632       250,733       22         Corporate Overhead       185,722       137,458       24         Total Expense       1,834,712       1,384,971       24         Grants       2,844       0       100         Clerk's Division       65,150       41,048       33         Information Technology (IT) Services       500       0       100         Clerk's Division       65,150       41,048       33         Information Technology (IT) Services       500       0       100         Enforcement       79,050       74,462       4         Crossing Guards       -	.81% 2,165 .47% 16,729 .06% 67,154
Tourism & Marketing       5,462       15,647       -186         Total Revenue       72,462       50,682       34         Net - Operating       561,285       411,709       24         Corporate Services       63,227       63,767       -4         Clerk's Division       478,657       342,303       24         Information Technology (IT) Services       521,354       387,399       22         Enforcement       319,632       250,733       22         Corporate Overhead       185,722       137,458       24         Total Expense       1,834,712       1,384,971       22         Grants       2,844       0       100         Clerk's Division       65,150       41,048       33         Information Technology (IT) Services       500       0       100         Clerk's Division       65,150       41,048       33         Information Technology (IT) Services       500       0       100         Clerk's Division       65,150       41,048       33         Information Technology (IT) Services       500       0       100         Enforcement       79	.47% 16,729 .06% 67,154
Total Revenue       72,462       50,682       34         Net - Operating       561,285       411,709       24         Corporate Services       63,227       63,767       -4         Clerk's Division       478,657       342,303       24         Information Technology (IT) Services       521,354       387,399       24         Crossing Guards       57,401       39,623       30         Human Resources       208,719       163,689       22         Corporate Expense       1,834,712       1,384,971       24         Grants       2,844       0       100         Clerk's Division       65,150       41,048       33         Information Technology (IT) Services       500       0       100         Clerk's Division       65,150       41,048       33         Information Technology (IT) Services       500       0       100         Enforcement       79,050       74,462       4         Crossing Guards       -       0       0       0         Utage Structure       -       0       0       0       0       0 <th< td=""><td>.06% 67,154</td></th<>	.06% 67,154
Corporate Services         Grants       63,227       63,767       -         Clerk's Division       478,657       342,303       24         Information Technology (IT) Services       521,354       387,399       24         Enforcement       319,632       250,733       22         Crossing Guards       57,401       39,623       30         Human Resources       208,719       163,689       22         Corporate Overhead       185,722       137,458       24         Total Expense       1,834,712       1,384,971       24         Grants       2,844       0       100         Clerk's Division       65,150       41,048       33         Information Technology (IT) Services       500       0       100         Enforcement       79,050       74,462       4         Crossing Guards       -       0       0         Human Resources       -       278       0         Corporate Overhead       477,780       358,335       24	65% 402,990
Corporate Services         Grants       63,227       63,767       -         Clerk's Division       478,657       342,303       24         Information Technology (IT) Services       521,354       387,399       24         Enforcement       319,632       250,733       22         Crossing Guards       57,401       39,623       34         Human Resources       208,719       163,689       22         Corporate Overhead       185,722       137,458       24         Total Expense       1,834,712       1,384,971       24         Grants       2,844       0       100         Clerk's Division       65,150       41,048       33         Information Technology (IT) Services       500       0       100         Enforcement       79,050       74,462       4         Crossing Guards       -       0       0         Human Resources       -       278       0         Corporate Overhead       477,780       358,335       24	.65% 402,990
Grants       63,227       63,767          Clerk's Division       478,657       342,303       24         Information Technology (IT) Services       521,354       387,399       24         Enforcement       319,632       250,733       27         Crossing Guards       57,401       39,623       36         Human Resources       208,719       163,689       27         Corporate Overhead       185,722       137,458       24         Total Expense       1,834,712       1,384,971       24         Grants       2,844       0       100         Clerk's Division       65,150       41,048       37         Information Technology (IT) Services       500       0       100         Enforcement       79,050       74,462       9         Crossing Guards       -       0       0       0         Human Resources       -       278       0       0         Corporate Overhead       477,780       358,335       24	
Grants       63,227       63,767          Clerk's Division       478,657       342,303       24         Information Technology (IT) Services       521,354       387,399       24         Enforcement       319,632       250,733       27         Crossing Guards       57,401       39,623       36         Human Resources       208,719       163,689       27         Corporate Overhead       185,722       137,458       24         Total Expense       1,834,712       1,384,971       24         Grants       2,844       0       100         Clerk's Division       65,150       41,048       37         Information Technology (IT) Services       500       0       100         Enforcement       79,050       74,462       9         Crossing Guards       -       0       0       0         Human Resources       -       278       0       0         Corporate Overhead       477,780       358,335       24	
Clerk's Division       478,657       342,303       24         Information Technology (IT) Services       521,354       387,399       24         Enforcement       319,632       250,733       22         Crossing Guards       57,401       39,623       36         Human Resources       208,719       163,689       22         Corporate Overhead       185,722       137,458       24         Total Expense       1,834,712       1,384,971       24         Grants       2,844       0       100         Clerk's Division       65,150       41,048       33         Information Technology (IT) Services       500       0       100         Enforcement       79,050       74,462       4         Crossing Guards       -       0       0         Human Resources       -       278       0         Corporate Overhead       477,780       358,335       24	.85% 84,719
Information Technology (IT) Services       521,354       387,399       24         Enforcement       319,632       250,733       22         Crossing Guards       57,401       39,623       36         Human Resources       208,719       163,689       22         Corporate Overhead       185,722       137,458       24         Total Expense       1,834,712       1,384,971       24         Grants       2,844       0       100         Clerk's Division       65,150       41,048       33         Information Technology (IT) Services       500       0       100         Enforcement       79,050       74,462       45         Crossing Guards       -       0       0         Human Resources       -       278       0         Corporate Overhead       477,780       358,335       24	.49% 386,488
Enforcement       319,632       250,733       22         Crossing Guards       57,401       39,623       36         Human Resources       208,719       163,689       22         Corporate Overhead       185,722       137,458       24         Total Expense       1,834,712       1,384,971       24         Grants       2,844       0       100         Clerk's Division       65,150       41,048       33         Information Technology (IT) Services       500       0       100         Enforcement       79,050       74,462       45         Crossing Guards       -       0       0         Human Resources       -       278       0         Corporate Overhead       477,780       358,335       24	.69% 405,061
Crossing Guards       57,401       39,623       30         Human Resources       208,719       163,689       22         Corporate Overhead       185,722       137,458       24         Total Expense       1,834,712       1,384,971       24         Grants       2,844       0       100         Clerk's Division       65,150       41,048       33         Information Technology (IT) Services       500       0       100         Enforcement       79,050       74,462       45         Crossing Guards       -       0       0         Human Resources       -       278       0         Corporate Overhead       477,780       358,335       24	.56% 204,904
Human Resources     208,719     163,689     22       Corporate Overhead     185,722     137,458     24       Total Expense     1,834,712     1,384,971     24       Grants     2,844     0     100       Clerk's Division     65,150     41,048     33       Information Technology (IT) Services     500     0     100       Enforcement     79,050     74,462     44       Crossing Guards     -     0     0       Human Resources     -     278     0       Corporate Overhead     477,780     358,335     24	.97% 34,151
Total Expense       1,834,712       1,384,971       24         Grants       2,844       0       100         Clerk's Division       65,150       41,048       33         Information Technology (IT) Services       500       0       100         Enforcement       79,050       74,462       44         Crossing Guards       -       0       00         Human Resources       -       278       0         Corporate Overhead       477,780       358,335       24	.57% 105,487
Grants     2,844     0     100       Clerk's Division     65,150     41,048     33       Information Technology (IT) Services     500     0     100       Enforcement     79,050     74,462     44       Crossing Guards     -     0     00       Human Resources     -     278     0       Corporate Overhead     477,780     358,335     24	.99% 144,914
Clerk's Division       65,150       41,048       33         Information Technology (IT) Services       500       0       100         Enforcement       79,050       74,462       9         Crossing Guards       -       0       0         Human Resources       -       278       0         Corporate Overhead       477,780       358,335       24	.51% 1,365,725
Clerk's Division       65,150       41,048       33         Information Technology (IT) Services       500       0       100         Enforcement       79,050       74,462       9         Crossing Guards       -       0       0         Human Resources       -       278       0         Corporate Overhead       477,780       358,335       24	.00% 33,613
Information Technology (IT) Services5000100Enforcement79,05074,4629Crossing Guards-00Human Resources-2780Corporate Overhead477,780358,33529	.00% 94,137
Enforcement       79,050       74,462       9         Crossing Guards       -       0       0         Human Resources       -       278       0         Corporate Overhead       477,780       358,335       29	.00% 2,298
Human Resources       -       278       0         Corporate Overhead       477,780       358,335       25	.80% 74,316
Corporate Overhead 477,780 358,335 25	00%
	- 00%
Total Revenue <u>625,324</u> 474,122 24	.00% 395,100
	.18% 599,465
Net - Operating 1,209,388 910,849 24	.69% 766,260
Council/Committee	
Total Expense       274,773       188,535       31	. <u>39%</u> 171,860
	.39% 171,860 .39% 171,860
Total Revenue       50,000       29,760       40	
Net - Operating 224,773 158,775 25	.39% 171,860

	2023	2023	%	2022
	BUDGET	ACTUAL	VARIANCE	ACTUAL
Development Services				
Planning Operations	1,341,863	678,403	49.44%	574,499
Committee of Adjustment	51,320	35,477	30.87%	33,352
Building Enforcement	1,008,806	679,173	32.68%	645,666
Bill 124 Transfer	1,000,000	(336,384)	02.0070	(161,188)
Development Engineering	693,664	585,999	15.52%	466,539
Total Expense	3,095,653	1,642,668	46.94%	1,558,868
Planning Operations	628,952	233,661	62.85%	364,156
Committee of Adjustment	51,320	53,740	-4.72%	75,938
Building Enforcement	1,361,888	604,643	55.60%	731,995
Development Engineering	693,664	585,999	15.52%	466,539
Total Revenue	2,735,824	1,478,042	45.97%	1,638,628
Not Operating	250.920	164 626	54.25%	(70,750)
Net - Operating	359,829	164,626	54.25%	(79,759)
Financial Services				
Management and Budget	2,486,552	2,219,962	10.72%	1,850,831
Accounting Division	303,311	196,846	35.10%	226,066
Revenue Division	360,545	320,522	11.10%	273,579
Total Expense	3,150,408	2,737,330	13.11%	2,350,476
Management and Budget	1,420,000	1,608,402	-13.27%	1,091,503
Accounting Division	1,420,000	1,000,402	0.00%	-
Revenue Division	1,009,000	818,863	18.84%	779,129
Total Revenue	2,429,000	2,427,265	0.07%	1,870,632
Net - Operating	721,408	310,065	57.02%	479,844
···· • • • • • • • • • • • • • • • • •		,		
Fire Services	4 402 400		04 400/	002 440
Administration	1,403,160	1,059,555	24.49%	903,410
Fire Prevention & Education Breslau Fire Station	45,270	34,530 147,276	23.72%	32,933 137,295
Conestogo Fire Station	141,077 140,829	115,015	-4.39% 18.33%	110,216
Elmira Fire Station	251,255	247,914	1.33%	224,626
Floradale Fire Station	133,549	121,333	9.15%	123,944
Maryhill Fire Station	152,070	109,428	28.04%	120,613
St. Jacobs Fire Station	197,109	172,500	12.49%	166,271
Total Expense	2,464,319	2,007,550	18.54%	1,819,308
Administration	192,000	140,514	26.82%	152,107
Fire Prevention & Education	0	1,230	0.00%	
Breslau Fire Station	7,000	6,044	13.65%	6,101
Conestogo Fire Station	0	0	0.00%	-
Elmira Fire Station	0	0	0.00%	-
Floradale Fire Station	0	0	0.00%	-
Maryhill Fire Station	0	0	0.00%	-
St. Jacobs Fire Station Total Revenue	0 199,000	0 147,789	0.00%	- 158,208
	199,000	147,709	23.1370	100,200
		4 0		4.001.105
Net - Operating	2,265,319	1,859,762	17.90%	1,661,100

Infrastructure Services       Image       Image       Image       Image         Engineering Administration       1,227,174       1,078,445       1,212,37       4,471         Readeling Maintenance       73,700       53,119       37,113       74,942         Indigot Maintenance       73,700       53,219       53,295       53,295         Uniter Centrol       1,118,519       848,388       118,719       948,358         Boundary Road Maintenance       24,000       7,522       68,685       4,253         Parking Lots       211,500       113,790       33,005       130,247         Steevel Lights       211,500       113,790       33,605       130,247         Steevel Lights       215,000       109,178       12,335       43,898         Bridges       3,600       10,0076       56,620       19,278       1,0078,445         Hardtop Maintenance       3,500       10,0076       52,385       1,0078,422,000       1,0078,422,000       1,0078,422,000         Bridges       10,000       10,0076       2,000       10,0078,422,000       1,0078,422,000       1,000,75       2,000       1,000,75       2,000		2023 BUDGET	2023 ACTUAL	% VARIANCE	2022 ACTUAL
Bridges       65,100       53,519       37,11%       45,471         Roadside Maintenance       72,5700       228,416       59,294       14,392         Loosetop Maintenance       632,244       222,202       64,86%       575,219         Loosetop Maintenance       813,708       73,221       9,393%       662,201         Winter Control       1,015,519       843,868       16,71%       919,971         Safety       220,201       19,4081       11,86%       12,33%         Parking Lots       167,000       155,522       6,83%       12,33%         Sidewalks (Ward 1)       170,000       151,685       10,77%       188,200         Bridges       15,200       19,07%       13,260       100,00%       -         Roadside Maintenance       35,500       7,155       79,85%       9,775         Hardtop Maintenance       70,000       150,00%       -       31,200         Winter Control       0       0       0,00%       -       31,200         Winter Control       0       0,00%       -       31,200         Buidges       11,213%       43,260	Infrastructure Services				
Bridges       65,100       53,519       37,11%       45,471         Roadside Maintenance       72,5700       228,416       59,294       14,392         Loosetop Maintenance       632,244       222,202       64,86%       575,219         Loosetop Maintenance       813,708       73,221       9,393%       662,201         Winter Control       1,015,519       843,868       16,71%       919,971         Safety       220,201       19,4081       11,86%       12,33%         Parking Lots       167,000       155,522       6,83%       12,33%         Sidewalks (Ward 1)       170,000       151,685       10,77%       188,200         Bridges       15,200       19,07%       13,260       100,00%       -         Roadside Maintenance       35,500       7,155       79,85%       9,775         Hardtop Maintenance       70,000       150,00%       -       31,200         Winter Control       0       0       0,00%       -       31,200         Winter Control       0       0,00%       -       31,200         Buidges       11,213%       43,260	Engineering Administration	1,227,174	1,078,445	12.12%	774,042
Hardtop Maintenance       63.2,244       22.202       64.86%       575,219         Loosetop Maintenance       1,018,519       84.838       18.71%       919,971         Safety       22,000       17.522       68.86%       4.259         Parking Lots       167,000       17.5522       68.86%       4.259         Parking Lots       167,000       155.952       68.83%       130,247         Sidewalks (Ward 1)       170,000       151,895       10.77%       158,620         Total Expense       5.285,145       3.873,499       26.71%       3.884,101         Engineeting Administration       215,300       199,178       12.13%       43.260         Bridges       15,000       0       10.00%       -         Roadside Maintenance       35,500       71.65       78.85%       9.775         Hardtop Maintenance       0       0       0.00%       -         Net correction       0       0       0.00%       -         Street Lights       0       0       0       0.00%       -         Street Lights       0       0       0.00%       -       -	<b>o</b>			37.11%	45,471
Loosetop Maintenance       813,708       732,871       9,83%       652,901         Winter Control       1,018,519       948,388       16,71%       919,971         Salety       220,200       194,081       11,86%       122,930         Parking Lots       167,000       155,592       68,83%       125,334         Sidewalks (Ward 1)       170,000       151,695       10,77%       156,864         Total Expense       225,200       189,178       12,13%       43,220         Bridges       15,000       0       100,00%       -         Roadside Maintenance       3,854,101       0       0,00%       63,310         Winter Control       0       10,575       79,85%       9,775         Hardtop Maintenance       0       0       0,00%       62,20%         Obindary Road Maintenance       0       0       0,00%       2,20%         Safety       0	Roadside Maintenance	725,700	295,416	59.29%	144,982
Winter Control       1.018.519       848.388       16.71%       919.371         Safety       220,000       7.522       68.86%       42.598         Parking Lots       167,000       155.592       68.38%       152.394         Steret Lights       201,500       133.799       33.80%       130.247         Sidewalks (Wart 1)       170,000       151.695       10.77%       158.620         Bridges       15,000       0       10.00%       -         Roadside Maintenance       35,500       7.155       78.85%       9.775         Hardtop Maintenance       70,000       56.562       19.20%       63.310         Winter Control       0       0       0.00%       -         Street Lights       0       0 <t< td=""><td>Hardtop Maintenance</td><td>632,244</td><td>222,202</td><td>64.86%</td><td>575,219</td></t<>	Hardtop Maintenance	632,244	222,202	64.86%	575,219
Safety       220,200       194,081       11.86%       112,986         Boundary Koad Maintenance       7,922       68,86%       4,259         Parking Lots       167,000       155,592       68,83%       125,304         Sidewalks (Ward 1)       170,000       151,695       10,77%       156,86%         Total Exponse       28,5145       3,873,499       28,71%       3,864,101         Bridges       15,000       0       100,00%       -       63,310         Bridges       15,000       0       0.00%       62,337       Lossetof Maintenance       0       0       0.00%       62,331         Vinter Control       0       10,675       7,855       9,775       Hardtop Maintenance       0       0       0.00%       62,200         Safety       0       0       0.00%       2,200       63,310       Winter Control       0       0       0.00%       2,200         Safety       0       0       0.00%       2,200       55,500       151,655       11,77%       158,620         Total Exponse       2       2,20,505       152,528       3,07%       52,2	Loosetop Maintenance	813,708	732,871	9.93%	692,901
Boundary Road Maintenance       24,000       7,522       68,86%       4,253         Parking Lots       167,000       155,592       68,83%       125,343         Street Lights       201,500       133,790       38,80%       130,247         Sidewalks (Ward 1)       170,000       151,695       10,77%       158,620         Total Exponse       5,285,145       3,873,499       26,71%       3,864,101         Engineering Administration       215,300       189,178       12,13%       43,260         Bridges       15,000       7,000       56,562       19,20%       63,310         Winter Cortrol       0       0,075       0,00%       69,237         Loosetop Maintenance       0       0       0,00%       69,237         Street Lights       0       0       0,00%       7,675         Street Lights       0       0       0,00%       2,767         Street Lights       0       0       0,00%       2,767         Street Lights       0       0       0,00%       2,767         Street Lights       0       0       0,00%       2,767 <t< td=""><td>Winter Control</td><td>1,018,519</td><td>848,368</td><td>16.71%</td><td>919,971</td></t<>	Winter Control	1,018,519	848,368	16.71%	919,971
Parking Lots       167.000       155.52       6.83%       125.334         Street Lights       201.500       133.790       33.60%       130.247         Total Expense       5.285.140       3.873/499       26.71%       3.8694.101         Engineering Administration       215.300       199.178       12.13%       43.260         Bridges       25.500       100.00%       -       0       0.00%       6.235.140       3.873/499       26.71%       3.8694.101         Lossetp Maintenance       35.500       7.155       79.85%       9.775       Hardtop Maintenance       0       0.000%       6.235.140       3.873/499       26.512       12.02%       63.310         Winter Control       0       10.575       0.000%       -       -       3.864/11       - <td>Safety</td> <td>220,200</td> <td>194,081</td> <td>11.86%</td> <td>112,996</td>	Safety	220,200	194,081	11.86%	112,996
Street Lights       201,500       133,700       33,60%       130,247         Total Expense       5,285,146       3,873,499       26,71%       3,684,101         Engineering Administration       215,300       180,178       12,13%       43,280         Bridges       15,000       0       0,00%       9,237         Lossetp Maintenance       70,000       56,562       19,20%       63,310         Winter Control       0       0       0,00%       -         Stafety       0       0       0,00%       -         Parking Lots       0       0       0,00%       -         Street Lights       0       0       0,00%       -		24,000	7,522	68.66%	4,259
Sidewalks (Ward 1)       170,000       151,695       10,77%       158,820         Total Expense       5,285,145       3,873,499       26,71%       3,864,101         Bridges       215,300       189,178       12,13%       3,684,101         Roadslide Maintenance       25,500       100,00%       43,280         Marting Maintenance       35,500       7,155       79,85%       9,775         Lossettor Maintenance       0       0       0,00%       9,237         Lossettor Maintenance       0       0       0,00%       9,237         Sistery       0       0       0,00%       2,767         Sitery       0       0       0,00%       2,767         Sitery       0       0       0,00%       2,767         Sidewalks (Ward 1)       170,000       151,666       17,72%       52,865         Total Revenue       505,800       70,87%       52,895       76,730         Sidewalks (Ward 1)       170,000       151,566       17,72%       52,895         Cemeteries       92,365       26,908       70,87%       52,895         General Administration <td>5</td> <td></td> <td></td> <td></td> <td></td>	5				
Total Expense       5.285.145       3.873.499       26.71%       3.684.101         Engineering Administration Bridges       215.300       189.178       12.13%       43.260         Readside Maintenance       55.000       7.155       79.85%       9.775         Hardtop Maintenance       70.000       56.562       19.20%       63.310         Winter Control       0       0.075       0.00%       -         Safety       0       0       0.00%       -         Parking Lots       0       0       0.00%       -         Stevel K(Ward 1)       170.000       151.696       17.792%       358.970         Net - Operating       4.779.345       3.458.333       27.64%       3.325.131         Recreation & Community Services       2.02.2050       1.525.528       30.72%       755.730         Si Jacobs Arena       380.543       240.964       32.63%       27.44%       23.0759         Other Operating       2.02.2050       1.525.528       30.72%       755.730         Si Jacobs Arena       380.513       24.964       32.63%       27.44%         Wolvick Memorial Centre       2.05.431	5				
Engineering Administration       215,300       189,178       12.13%       43,280         Bridges       15,000       0       10,000%       -         Roadside Maintenance       35,000       7,155       79,85%       9,775         Lossetop Maintenance       70,000       56,562       19,20%       68,310         Winter Control       0       0       0,00%       -         Safety       0       0       0,00%       -         Parking Lots       0       0       0,00%       -         Street Lights       0       0       0,00%       -         Street Lights       0       0       0,00%       -         Street Lights       0       0       0,00%       -         State Operating       4779,345       3,458,333       27,64%       3,325,131         Recreation & Community Services       -       -       -       -         Cemeteries       92,365       26,908       7,087%       52,895         General Administration       2,202,050       1,525,523       30,72%       765,730         St Jacobs Arena       3369,543					
Bridges       15,000       0       100.00%       -         Rodside Maintenance       35,500       7,155       78,65%       9,775         Lossetop Maintenance       70,000       56,662       19,20%       63,310         Winter Control       0       10,575       0.00%       62,237         Safety       0       0       0.00%       12,000         Boundary Road Maintenance       0       0       0.00%       -         Parking Lots       0       0       0.00%       -         Street Lights       10       0       0.00%       -         Street Lights       0       0       0.00%       -         Street Lights       0       0       0.00%       -         Starby       70,000       151,695       10.77%       158,620         Net - Operating       4,779,345       3,458,333       27,64%       3,325,131         Recreation & Community Services       -       -       -       -         Cemeteries       22,365       26,908       70,87%       52,895         General Administration       22,0260       1,525,52	Total Expense	5,285,145	3,873,499	26.71%	3,684,101
Roadside Maintenance       35,500       7,155       79,85%       9,775         Hardtop Maintenance       0       0       0,00%       69,237         Loosetop Maintenance       70,000       56,552       19,20%       63,310         Winter Control       0       10,075       0,00%       12,000         Boundary Road Maintenance       0       0       0,00%       12,000         Boundary Road Maintenance       0       0       0,00%       12,000         Street Lights       0       0       0,00%       2,767         Sidewalks (Ward 1)       170,000       151,695       10,77%       158,620         Total Revenue       505,800       415,166       17.92%       358,970         Net - Operating       4,779,345       3,458,333       27.64%       3,325,131         Recreation & Community Services       2,202,050       1,525,528       30,72%       765,730         St Jacobs Arena       369,543       24,4964       32,63%       17,445,161       15,13%       1,788,385         Parks       800,120       2235,740       21,45%       230,006       65,519       44,12%       30	Engineering Administration	215,300	189,178	12.13%	43,260
Hardtop Maintenance       0       0       0.00%       69.237         Loosetop Maintenance       70,000       56,562       19.20%       63,310         Winter Control       0       10.575       0.00%       -         Safety       0       0       0.00%       -         Parking Lots       0       0       0.00%       -         Sidewalks (Ward 1)       170,000       151,695       10.77%       158,620         Total Revenue       505,800       415,166       17.92%       358,970         Net - Operating       4,779,345       3,458,333       27.64%       3,325,131         Recreation & Community Services       2,202,050       1,525,528       30.72%       765,730         St Jacobs Arena       369,543       244,904       32.63%       274,490         Woolwich Memorial Centre       2,055,513       1.744,516       15,13%       1,788,385         Parks       872,905       545,678       37.49%       666,179         Day Camps       106,972       116,365       -8.78%       98,396         Libraries       177,079       154,269       12.209,418,399 <td< td=""><td>5</td><td></td><td>-</td><td></td><td>-</td></td<>	5		-		-
Loosetop Maintenance       70,000       65,652       19.20%       63,310         Winter Control       0       10,575       0.00%       1-         Safety       0       0       0.00%       12,000         Boundary Road Maintenance       0       0       0.00%       12,000         Street Lights       0       0       0.00%       -         Street Lights       0       0       0.00%       2,767         Sidewalks (Ward 1)       170,000       151,695       10.77%       158,620         Net - Operating       4,779,345       3,458,333       27.64%       3,325,131         Recreation & Community Services       Ceneteries       2,202,050       1,525,528       30,72%       765,730         St Jacobs Arena       369,543       248,964       32,26%       274,490         Woolwich Memorial Centre       2,055,431       1,744,516       15,13%       1,788,385         Parks       872,905       545,678       37,49%       668,179         Recreation Associations       300,120       235,740       21,45%       230,0769         Day Camps       110,677       116,365					,
Winter Control       0       10,575       0.00%       -         Safety       0       0       0.00%       12,000         Boundary Road Maintenance       0       0       0.00%       -         Parking Lots       0       0       0.00%       -         Street Lights       0       0       0.00%       -         Sidewalks (Ward 1)       170,000       151,695       10.77%       158,820         Net - Operating       4,779,345       3,458,333       27,64%       3,325,131         Recreation & Community Services       -       -       -       -         General Administration       2,202,050       1,525,528       30,72%       765,730,0120         Si Jacobs Arena       369,643       248,964       32,63%       27,44,400         Woolwich Memorial Centre       2,055,431       1,744,516       15,13%       1,788,385         Parks       872,905       545,678       37,49%       666,759       30,006         Day Camps       106,972       116,365       -4,78%       98,366       Libraries       117,276       65,539       44,12%       90,0159					
Safety       0       0       0.00%       12.00         Boundary Road Maintenance       0       0       0.00%       -         Parking Lots       0       0       0.00%       -         Street Lights       0       0       0.00%       -         Total Revenue       505.800       415.166       17.92%       358.970         Net - Operating       4,779,345       3,458,333       27.64%       3,325,131         Recreation & Community Services       -       -       -       -         General Administration       2,202,050       1,555,528       30.72%       765,730         St Jacobs Arena       369,543       248,964       32.63%       274,490         Woolwich Memorial Centre       2,055,518       30.120       235,740       21.45%       230,006         Recreation Programs & Community Development       27,979       20,024       28.43%       18,969         Day Camps       106,972       116,365       8.78%       98,396         Libraries       177.097       154,269       12.89%       143,846         Other Township Owned Facilities       117.707       154,269<		,			63,310
Boundary Road Maintenance       0       0       0.00%			,		-
Parking Lots       0       0       0       0.00%					12,000
Street Lights       0       0       0.000%       2.767         Sidewalks (Ward 1)       170,000       151,695       10.77%       158,620         Net - Operating       4,779,345       3,458,333       27.64%       3,325,131         Recreation & Community Services       92,365       26,908       70.87%       52,890         General Administration       2,202,050       1,525,528       30.72%       765,730         St Jacobs Arena       369,543       248,964       32,263%       274,490         Woolwich Memorial Centre       2,055,431       1,744,516       15,13%       178,856         Parks       872,905       545,678       37,49%       665,179         Recreation Associations       300,120       235,740       21,48%       230,095         Day Camps       106,972       116,365       -8,78%       98,396         Libraries       47,304       36,285       23,29%       41,73,84         Other Township Owned Facilities       117,276       65,539       44,172%       90,136         Administration       258,430       177,024       31,50%       229,255       31,460,94,972       977,801					-
Sidewalks (Ward 1)       170,000       151,695       10,77%       158,620         Total Revenue       505,800       415,166       17.92%       358,970         Net - Operating       4,779,345       3,458,333       27.64%       3,325,131         Recreation & Community Services       505,800       15,255,258       30,78%       52,895         General Administration       2,202,050       1,525,528       30,72%       765,730         St Jacobs Arena       369,543       248,964       32,63%       274,490         Woolwich Memorial Centre       2,055,431       1,744,516       15,13%       1,788,385         Parks       872,905       545,678       37,49%       665,179         Recreation Programs & Community Development       27,979       20,024       28,43%       18,669         Day Camps       106,372       116,365       4,78%       98,396         Libraries       117,276       65,539       44,12%       90,136         Other Township Owned Facilities       117,776       154,289       128,89%       158,902         St Jacobs Arena       311,500       201,409       35,34%       144,4775	5				-
Total Revenue       505,800       415,166       17.92%       338,970         Net - Operating       4,779,345       3,458,333       27.64%       3,325,131         Recreation & Community Services General Administration       2,202,050       1,525,528       30,72%       765,730         S1 Jacobs Arena       3369,543       248,964       32.63%       274,490         Woolwich Memorial Centre       2,055,431       1,744,516       15,13%       1,788,385         Parks       872,905       546,678       37,49%       666,179         Recreation Programs & Community Development       27,979       20,024       28,43%       18,969         Day Camps       106,972       116,365       -8,78%       98,396         Libraries       117,276       65,539       44,12%       90,136         Administration Building       177,097       154,269       12,89%       158,902         Total Expense       12,200       86,597       29,13%       44,775         Woolwich Memorial Centre       1,494,972       977,801       34,59%       684,409         General Administration       258,430       177,024       31,500       229,255	5	-	-		,
Net - Operating       4,779,345       3,458,333       27.64%       3,325,131         Recreation & Community Services General Administration       2,202,050       1,525,528       30.72%       765,730         St Jacobs Arena       399,543       248,964       32.63%       274.490         Woolwich Memorial Centre       2,055,431       1,744,516       15.13%       1,788,385         Parks       872,905       545,678       37.49%       666,179         Recreation Associations       300,120       235,740       21.45%       230,006         Recreation Programs & Community Development Day Camps       106,972       116,365       -8.78%       98,396         Libraries       47,304       36,285       23.29%       30,759       158,902         Other Township Owned Facilities       117,276       65,539       44,173,846       158,902         Cemeteries       122,200       86,597       29,13%       43,519         General Administration       258,430       177,024       31.60%       229,255         St Jacobs Arena       311,500       201,409       35.34%       144,775         Woolwich Memorial Centre       1,49,4972       977,801<					
Recreation & Community Services         Cemeteries       92,365       26,908       70.87%       52,895         General Administration       2,202,050       1,525,528       30.72%       765,730         St Jacobs Arena       369,543       248,964       32,63%       274,490         Woolwich Memorial Centre       2,055,431       1,744,516       15,13%       1,788,385         Parks       872,905       545,678       37,49%       665,179         Recreation Programs & Community Development       27,979       20,024       28,43%       18,969         Day Camps       47,304       36,285       23,29%       30,759       Other Township Owned Facilities       117,707       154,269       12,89%       4,173,846         Cemeteries       6,369,042       4,719,815       25,89%       4,173,846         Cemeteries       122,200       86,597       29,13%       43,519         General Administration       258,430       177,024       31,50%       229,255         St Jacobs Arena       311,500       201,409       35,34%       144,775         Woolwich Memorial Centre       1,494,972       977,801       34,59%       6			413,100		550,970
Cemeteries       92,365       26,908       70.87%       52,895         General Administration       2,202,050       1,525,528       30.72%       765,730         St Jacobs Arena       369,643       2448,964       32,635       274,490         Woolwich Memorial Centre       2,055,431       1,744,516       15,13%       1,788,385         Parks       872,905       545,678       37,49%       665,179         Recreation Associations       300,120       235,740       21,45%       230,006         Day Camps       106,972       116,365       -8.78%       98,396         Libraries       47,304       36,285       23.29%       30,759         Other Township Owned Facilities       117,276       65,539       44,12%       90,136         Administration Building       177,097       154,269       12.89%       158,902         Total Expense       122,200       86,597       29,13%       43,519         General Administration       258,430       177,024       31,50%       229,255         St Jacobs Arena       311,500       201,409       35,34%       144,775         Woolwich Memorial Centre	Net - Operating	4,779,345	3,458,333	27.64%	3,325,131
Cemeteries       92,365       26,908       70.87%       52,895         General Administration       2,202,050       1,525,528       30.72%       765,730         St Jacobs Arena       369,643       2448,964       32,635       274,490         Woolwich Memorial Centre       2,055,431       1,744,516       15,13%       1,788,385         Parks       872,905       545,678       37,49%       665,179         Recreation Associations       300,120       235,740       21,45%       230,006         Day Camps       106,972       116,365       -8.78%       98,396         Libraries       47,304       36,285       23.29%       30,759         Other Township Owned Facilities       117,276       65,539       44,12%       90,136         Administration Building       177,097       154,269       12.89%       158,902         Total Expense       122,200       86,597       29,13%       43,519         General Administration       258,430       177,024       31,50%       229,255         St Jacobs Arena       311,500       201,409       35,34%       144,775         Woolwich Memorial Centre	Recreation & Community Services				
General Administration       2,202,050       1,525,528       30.72%       765,730         St Jacobs Arena       369,543       248,964       32.63%       274,490         Woolwich Memorial Centre       2,055,431       1,744,516       15.13%       1,788,385         Parks       872,905       545,678       37.49%       665,179         Recreation Associations       300,120       235,740       21.45%       230,006         Recreation Programs & Community Development       27,979       20,024       28.43%       18,969         Libraries       47,304       36,285       23.29%       30,759         Other Township Owned Facilities       117,276       65,539       44.12%       90,136         Administration Building       177,097       154,269       12.89%       4,173,846         Cemeteries       258,430       177,024       31.50%       229,255         St Jacobs Arena       311,500       201,409       35.34%       144,775         Woolwich Memorial Centre       1,494,972       977,801       34.59%       684,409         Parks       464,250       217,080       53.24%       141,767	-	92.365	26.908	70.87%	52.895
St Jacobs Arena     369,543     248,964     32.63%     274,490       Woolwich Memorial Centre     2,055,431     1,744,516     15.13%     1,788,385       Parks     300,120     235,740     21.45%     230,006       Recreation Associations     300,120     235,740     21.45%     230,006       Recreation Programs & Community Development     27,979     20,024     28.43%     18,969       Day Camps     106,972     116,365     -8.78%     98,396       Libraries     47,304     36,285     23.29%     30,759       Other Township Owned Facilities     117,276     65,539     44.12%     90,136       Administration Building     177,097     154,269     12.89%     158,902       Total Expense     122,200     86,597     29.13%     43,519       General Administration     258,430     177,024     31.50%     229,255       St Jacobs Arena     311,500     201,409     35.34%     144,775       Woolwich Memorial Centre     1,494,972     977,801     34.59%     684,409       Parks     1464,250     217,080     53.24%     141,767	General Administration	,	,		,
Woolwich Memorial Centre       2,055,431       1,744,516       15.13%       1,788,385         Parks       872,905       545,678       37.49%       665,179         Recreation Associations       300,120       235,740       21.45%       230,006         Recreation Programs & Community Development       27,979       20,024       28.43%       18,969         Day Camps       106,972       116,365       -8.78%       98,396         Libraries       47,304       36,285       23.29%       30,759         Other Township Owned Facilities       117,276       65,539       44.12%       90,136         Administration Building       177,097       154,269       12.89%       158,902         Total Expense       6,369,042       4,719,815       25.89%       4,173,846         Cemeteries       122,200       86,597       29.13%       43,519         General Administration       258,430       177,024       31.50%       229,255         St Jacobs Arena       311,500       201,409       35.34%       144,767         Recreation Associations       132,500       133,298       -0.60%       116,319         Recr	St Jacobs Arena				
Parks       872,905       545,678       37.49%       665,179         Recreation Associations       300,120       235,740       21.45%       230,006         Recreation Programs & Community Development       27,979       20,024       28.43%       18,969         Day Camps       106,972       116,365       -8.78%       98,396         Libraries       47,304       36,285       23.29%       30,759         Other Township Owned Facilities       117,276       65,539       44.12%       90,136         Administration Building       177,097       154,269       12.89%       158,902         Total Expense       6,369,042       4,719,815       25.89%       4,173,846         Cemeteries       122,200       86,597       29.13%       43,519         General Administration       258,430       177,024       31.500       201,409       35.34%       144,775         Woolwich Memorial Centre       1,494,972       977,801       34.59%       684,409         Parks       464,250       217,080       53.24%       141,775         Recreation Programs & Community Development       3,000       6,916       -130.54%					
Recreation Associations       300,120       235,740       21.45%       230,006         Recreation Programs & Community Development Day Camps       27,979       20,024       28.43%       18,969         Day Camps       106,972       116,365       -8.78%       98,396         Libraries       47,304       36,285       23.29%       30,759         Other Township Owned Facilities       117,276       65,539       44.12%       90,136         Administration Building       177,097       154,269       12.89%       158,902         Total Expense       6,369,042       4,719,815       25.89%       4,173,846         Cemeteries       122,200       86,597       29,13%       43,519         General Administration       258,430       177,024       31.50%       229,255         St Jacobs Arena       311,500       201,409       35.34%       144,775         Woolwich Memorial Centre       1,494,972       977,801       34.59%       684,409         Parks       464,250       217,080       53.24%       141,767         Recreation Associations       132,500       133,298       -0.60%       116,319 <t< td=""><td>Parks</td><td></td><td></td><td></td><td></td></t<>	Parks				
Recreation Programs & Community Development       27,979       20,024       28.43%       18,969         Day Camps       106,972       116,365       -8.78%       98,396         Libraries       47,304       36,285       23.29%       30,759         Other Township Owned Facilities       117,276       65,539       44.12%       90,136         Administration Building       177,097       154,269       12.89%       188,902         Total Expense       6,369,042       4,719,815       25.89%       4,173,846         Cemeteries       122,200       86,597       29.13%       43,519         General Administration       258,430       177,024       31.50%       229,255         St Jacobs Arena       311,500       201,409       35.34%       144,775         Woolwich Memorial Centre       1,494,972       977,801       34.59%       684,409         Parks       464,250       217,080       53.24%       141,767         Recreation Associations       132,260       133,298       -0.60%       116,319         Recreation Programs & Community Development       3,000       6,916       -130.54%       4,487	Recreation Associations				
Day Camps       106,972       116,365       -8.78%       98,396         Libraries       47,304       36,285       23.29%       30,759         Other Township Owned Facilities       117,276       65,539       44.12%       90,136         Administration Building       177,097       154,269       12.89%       158,902         Total Expense       6,369,042       4,719,815       25.89%       4,173,846         Cemeteries       122,200       86,597       29.13%       43,519         General Administration       258,430       177,024       31.50%       229,255         St Jacobs Arena       311,500       201,409       35.34%       144,775         Woolwich Memorial Centre       1,494,972       977,801       34.59%       684,409         Parks       464,250       217,080       53.24%       141,767         Recreation Associations       132,500       133,298       -0.60%       116,319         Recreation Programs & Community Development       3,000       6,916       -130.54%       4,487         Day Camps       178,200       193,162       -8.40%       159,089         Libraries			,		
Libraries       47,304       36,285       23.29%       30,759         Other Township Owned Facilities       117,276       65,539       44.12%       90,136         Administration Building       177,097       154,269       12.89%       158,902         Total Expense       6,369,042       4,719,815       25.89%       4,173,846         Cemeteries       122,200       86,597       29.13%       43,519         General Administration       258,430       177,024       31.50%       229,255         St Jacobs Arena       311,500       201,409       35.34%       144,775         Woolwich Memorial Centre       1,494,972       977,801       34.59%       684,409         Parks       464,250       217,080       53.24%       141,767         Recreation Associations       132,500       133,298       -0.60%       116,319         Recreation Programs & Community Development       3,000       6,916       -130.54%       4,487         Day Camps       178,200       193,162       -8.40%       159,089       159,089         Libraries       22,000       14,000       36.36%       6,003       0ther Township Owned	<b>5</b> , <b>1</b>				
Other Township Owned Facilities       117,276       65,539       44.12%       90,136         Administration Building       177,097       154,269       12.89%       158,902         Total Expense       6,369,042       4,719,815       25.89%       4,173,846         Cemeteries       122,200       86,597       29.13%       43,519         General Administration       258,430       177,024       31.50%       229,255         St Jacobs Arena       311,500       201,409       35.34%       144,775         Woolwich Memorial Centre       1,494,972       977,801       34.59%       684,409         Parks       464,250       217,080       53.24%       141,767         Recreation Associations       132,500       133,298       -0.60%       116,319         Recreation Programs & Community Development       3,000       6,916       -130.54%       4,487         Day Camps       177,097       141,035       20.36%       205,222         Total Revenue       3,304,449       2,243,119       32.12%       1,836,024         Net - Operating       3,064,594       2,476,695       19.18%       2,337,822					
Administration Building     177,097     154,269     12.89%     158,902       Total Expense     6,369,042     4,719,815     25.89%     4,173,846       Cemeteries     122,200     86,597     29.13%     43,519       General Administration     258,430     177,024     31.50%     229,255       St Jacobs Arena     311,500     201,409     35.34%     144,775       Woolwich Memorial Centre     1,494,972     977,801     34.59%     684,409       Parks     464,250     217,080     53.24%     141,767       Recreation Associations     132,500     133,298     -0.60%     116,319       Recreation Programs & Community Development     3,000     6,916     -130.54%     4,487       Day Camps     178,200     193,162     -8.40%     159,089       Libraries     22,000     14,000     36.36%     6,003       Other Township Owned Facilities     140,300     94,796     32.43%     101,180       Administration Building     177,097     141,035     20.36%     205,222       Total Revenue     3,304,449     2,243,119     32.12%     1,836,024					
Total Expense     6,369,042     4,719,815     25.89%     4,173,846       Cemeteries     122,200     86,597     29.13%     43,519       General Administration     258,430     177,024     31.50%     229,255       St Jacobs Arena     311,500     201,409     35.34%     144,775       Woolwich Memorial Centre     1,494,972     977,801     34.59%     684,409       Parks     464,250     217,080     53.24%     141,767       Recreation Associations     132,500     133,298     -0.60%     116,319       Recreation Programs & Community Development     3,000     6,916     -130.54%     4,487       Day Camps     178,200     193,162     -8.40%     159,089       Libraries     22,000     14,000     36.36%     6,003       Other Township Owned Facilities     140,300     94,796     32.43%     101,180       Administration Building     177,097     141,035     20.36%     205,222       Total Revenue     3,304,449     2,243,119     32.12%     1,836,024       Net - Operating     3,064,594     2,476,695     19.18%     2,337,822 <td>•</td> <td></td> <td></td> <td></td> <td></td>	•				
General Administration       258,430       177,024       31.50%       229,255         St Jacobs Arena       311,500       201,409       35.34%       144,775         Woolwich Memorial Centre       1,494,972       977,801       34.59%       684,409         Parks       464,250       217,080       53.24%       141,767         Recreation Associations       132,500       133,298       -0.60%       116,319         Recreation Programs & Community Development       3,000       6,916       -130.54%       4,487         Day Camps       178,200       193,162       -8.40%       159,089         Libraries       22,000       14,000       36.36%       6,003         Other Township Owned Facilities       140,300       94,796       32.43%       101,180         Administration Building       177,097       141,035       20.36%       205,222         Total Revenue       3,304,449       2,243,119       32.12%       1,836,024         Net - Operating       3,064,594       2,476,695       19.18%       2,337,822	5				
General Administration       258,430       177,024       31.50%       229,255         St Jacobs Arena       311,500       201,409       35.34%       144,775         Woolwich Memorial Centre       1,494,972       977,801       34.59%       684,409         Parks       464,250       217,080       53.24%       141,767         Recreation Associations       132,500       133,298       -0.60%       116,319         Recreation Programs & Community Development       3,000       6,916       -130.54%       4,487         Day Camps       178,200       193,162       -8.40%       159,089         Libraries       22,000       14,000       36.36%       6,003         Other Township Owned Facilities       140,300       94,796       32.43%       101,180         Administration Building       177,097       141,035       20.36%       205,222         Total Revenue       3,304,449       2,243,119       32.12%       1,836,024         Net - Operating       3,064,594       2,476,695       19.18%       2,337,822	Comptorizo	122.200	96 507	20,129/	12 510
St Jacobs Arena     311,500     201,409     35.34%     144,775       Woolwich Memorial Centre     1,494,972     977,801     34.59%     684,409       Parks     464,250     217,080     53.24%     141,767       Recreation Associations     132,500     133,298     -0.60%     116,319       Recreation Programs & Community Development     3,000     6,916     -130.54%     4,487       Day Camps     178,200     193,162     -8.40%     159,089       Libraries     22,000     14,000     36.36%     6,003       Other Township Owned Facilities     140,300     94,796     32.43%     101,180       Administration Building     177,097     141,035     20.36%     205,222       Total Revenue     3,304,449     2,243,119     32.12%     1,836,024       Net - Operating     3,064,594     2,476,695     19.18%     2,337,822					
Woolwich Memorial Centre     1,494,972     977,801     34.59%     684,409       Parks     464,250     217,080     53.24%     141,767       Recreation Associations     132,500     133,298     -0.60%     116,319       Recreation Programs & Community Development     3,000     6,916     -130.54%     4,487       Day Camps     178,200     193,162     -8.40%     159,089       Libraries     22,000     14,000     36.36%     6,003       Other Township Owned Facilities     140,300     94,796     32.43%     101,180       Administration Building     177,097     141,035     20.36%     205,222       Total Revenue     3,304,449     2,243,119     32.12%     1,836,024					
Parks     464,250     217,080     53.24%     141,767       Recreation Associations     132,500     133,298     -0.60%     116,319       Recreation Programs & Community Development     3,000     6,916     -130.54%     4,487       Day Camps     178,200     193,162     -8.40%     159,089       Libraries     22,000     14,000     36.36%     6,003       Other Township Owned Facilities     140,300     94,796     32.43%     101,180       Administration Building     177,097     141,035     20.36%     205,222       Total Revenue     3,304,449     2,243,119     32.12%     1,836,024       Net - Operating     3,064,594     2,476,695     19.18%     2,337,822					
Recreation Associations     132,500     133,298     -0.60%     116,319       Recreation Programs & Community Development     3,000     6,916     -130.54%     4,487       Day Camps     178,200     193,162     -8.40%     159,089       Libraries     22,000     14,000     36.36%     6,003       Other Township Owned Facilities     140,300     94,796     32.43%     101,180       Administration Building     177,097     141,035     20.36%     205,222       Total Revenue     3,304,449     2,243,119     32.12%     1,836,024       Net - Operating     3,064,594     2,476,695     19.18%     2,337,822					
Recreation Programs & Community Development       3,000       6,916       -130.54%       4,487         Day Camps       178,200       193,162       -8.40%       159,089         Libraries       22,000       14,000       36.36%       6,003         Other Township Owned Facilities       140,300       94,796       32.43%       101,180         Administration Building       177,097       141,035       20.36%       205,222         Total Revenue       3,304,449       2,243,119       32.12%       1,836,024         Net - Operating       3,064,594       2,476,695       19.18%       2,337,822					
Day Camps       178,200       193,162       -8.40%       159,089         Libraries       22,000       14,000       36.36%       6,003         Other Township Owned Facilities       140,300       94,796       32.43%       101,180         Administration Building       177,097       141,035       20.36%       205,222         Total Revenue       3,304,449       2,243,119       32.12%       1,836,024         Net - Operating       3,064,594       2,476,695       19.18%       2,337,822					
Libraries       22,000       14,000       36.36%       6,003         Other Township Owned Facilities       140,300       94,796       32.43%       101,180         Administration Building       177,097       141,035       20.36%       205,222         Total Revenue       3,304,449       2,243,119       32.12%       1,836,024         Net - Operating       3,064,594       2,476,695       19.18%       2,337,822					
Other Township Owned Facilities       140,300       94,796       32.43%       101,180         Administration Building       177,097       141,035       20.36%       205,222         Total Revenue       3,304,449       2,243,119       32.12%       1,836,024         Net - Operating       3,064,594       2,476,695       19.18%       2,337,822					
Administration Building     177,097     141,035     20.36%     205,222       Total Revenue     3,304,449     2,243,119     32.12%     1,836,024       Net - Operating     3,064,594     2,476,695     19.18%     2,337,822					
Total Revenue     3,304,449     2,243,119     32.12%     1,836,024       Net - Operating     3,064,594     2,476,695     19.18%     2,337,822	·				
Net - Operating 3,064,594 2,476,695 19.18% 2,337,822	5				
		3,304,449	2,243,119	32.12%	1,030,024
NET - TOWNSHIP OPERATING 13,185,942 9,750,815 26.05% 9,038,512	Net - Operating	3,064,594	2,476,695	19.18%	2,337,822
	NET - TOWNSHIP OPERATING	13,185,942	9,750,815	26.05%	9,038,512

	2023 BUDGET	2023 ACTUAL	% VARIANCE	2022 ACTUAL
TOWNSHIP UTILITY BUDGET				
Wastewater Services				
Wastewater Mains	239,150	124,023	48.14%	47,065
Pumping Stations	154,782	129,724	16.19%	86,883
Billing and Collecting	98,493	73,322	25.56%	135,406
Administrative Overhead	890,606	648,799	27.15%	596,308
Other System Costs b)	3,463,511	2,953,363	14.73%	2,643,350
Total Expense	4,846,542	3,929,231	18.93%	3,509,013
Devenue	477.045	04 04 4	48.68%	240 444
Revenue User Rate Revenue	177,915	91,314		210,444
Total Revenue	4,668,626 4,846,541	3,706,228 3,797,542	20.61% 21.64%	3,363,783 3,574,227
	4,040,041	3,797,342	21.0476	3,374,227
Net - Operating	0	131,689		(65,214)
Water Services				
Water Mains	661,744	250,448	62.15%	266,486
Water Service	100,795	12,279	87.82%	19,818
Meters	139,499	23,761	82.97%	153,691
Hydrants	100,783	27,228	72.98%	19,062
Billing and Collecting	92,093	70,485	23.46%	62,340
Administrative Overhead	801,088	653,661	18.40%	571,794
Other System Costs b)	3,197,297	2,531,752	20.82%	2,858,039
Total Expense	5,093,299	3,569,614	29.92%	3,951,228
Revenue	519,234	179,538	65.42%	327,362
User Rate Revenue	4,574,065	3,873,091	15.32%	3,141,675
Total Revenue	5,093,299	4,052,630	20.43%	3,469,037
		.,	20.1070	0,00,001
Net - Operating	0	(483,016)		482,192

Net - Operating	0	(483,016)	482,192

#### Note:

a) Excludes service charge revenues and transfers

b) Includes a Regional Water/Wastewater billing accrual for Current Month